STATE OF NORTH CAROLINA COUNTY OF DURHAM

CONTRACT FOR INTERACTIVE VOICE RESPONSE (IVR) AND WEB-BASED UTILITY CUSTOMER ACCOUNT SERVICES

	This contract is dated, made, and entered into as of the	day of,	
20	, by the City of Durham ("City") and KUBRA Data Transfer,	Ltd. ("KUBRA" or "Contractor"),	a
corpora	tion organized and existing under the laws of the state of New	York.	

- Sec. 1. <u>Background and Purpose</u>. Contractor shall implement an interactive voice response (IVR) system which will provide outgoing automated calls, as well as acceptance of debit/credit card and e-check payments from utility customers and citizens over the phone. Contractor shall also implement web-based electronic enhancements to the utility billing system, including but not limited to paperless billing, expanded web payment options, text and e-mail messaging to customers. The City retains the option to implement payment by mobile device. All services provided shall incorporate best practices in the billing and payment industry for privacy and security, including guarding against theft or misuse of information.
- Sec. 2. <u>Services and Scope to be Performed. Presumption that Duty is Contractor's.</u> The Contractor shall provide the Electronic Billing and Payments Services as set out in Exhibit A (the "Services"). In this contract, "Work" means the services that the Contractor is required to perform pursuant to this contract and all of the Contractor's duties to the City that arise out of this contract. Unless the context requires otherwise, if this contract states that a task is to be performed or that a duty is owed, it shall be presumed that the task or duty is the obligation of the Contractor.
- Sec. 3. <u>Term.</u> This Agreement shall be for an initial term (the "Initial Term") commencing on the date hereof and continuing for a period of thirty-six (36) consecutive months following the date of execution (the "Acceptance Date") of the Project Live Document in a form similar to the form attached hereto as Exhibit B and shall automatically renew and extend for successive twelve (12) month terms (each a "Renewal Term"), commencing at the conclusion of the Initial Term or any Renewal Term, unless written notice of termination is given by either party to the other at least sixty (60) days prior to the end of the Initial Term or applicable Renewal Term. The Initial Term and Renewal Term shall collectively be referred to as the "Term".
- Sec. 4. <u>Termination for Cause</u>. Either party hereto shall have the right to terminate this contract upon delivery of written notice to the other party in the event that such other party:
 - (a) ceases to do business or otherwise terminates business operations;
 - (b) seeks protection under any bankruptcy, receivership, trust deed, creditors arrangement, composition or comparable proceeding, or if any such proceeding is instituted against the other; or
 - is in breach of any material representation, warranty, obligation or other provision of this Agreement and fails to fully cure such breach within thirty (30) days of receiving written notice of such breach from the terminating party.
- Sec. 5. <u>Termination Fee.</u> In the event Contractor terminates this contract pursuant to Section 4.2(c) due to City's non-payment, or City ceases to use the Services or otherwise terminates this contract other than in accordance with Section 3 or 4 City agrees to pay Contractor an early termination fee (the "**Termination Fee**") equaling: (i) \$40,000 if terminated during months 1 -12 of Initial Term and (ii) \$25,000 if terminated during months 13-24 of Initial Term.

City agrees that said Termination Fee shall be invoiced and governed by Section 10 of this contract. The Termination Fee shall be in addition to all other rights held by the Contractor at law or equity under this contract. The Termination Fee is an estimate of the liquidated damages entitled to Contractor for the City's termination of this contract pursuant to this Section 5, and shall in no way be construed as a penalty for such termination.

Sec. 6 <u>Exclusivity</u>. During the entire Term of this Agreement, City shall solely and exclusively utilize the Contractor as its sole provider of the Services described in the RFP for IVR Payments and

Electronic Billing and Payments for the Water Department at the City of Durham dated _____("RFP").

Sec. 7 <u>City Responsible for Data</u>. The City is solely responsible for the adequacy and accuracy of the City's data and the instructions, programs and procedures supplied by it. The City shall provide its own audit controls, operating methods and checkpoints necessary to satisfy the City's requirements with respect to detection of machine errors, security and adequacy of the data provided by the City to Contractor and necessary to enable recommencement and recovery in the event of any malfunction. Contractor shall rely on the accuracy of all data and information provided to it by City.

Sec. 8 <u>Incorrect Data</u>. City shall promptly inform Contractor of any incorrect data or information. City shall bear the cost of any correction of data or information if such a correction results in additional costs to Contractor and such costs exceed those which are incurred in the process of routinely receiving and preparing correct data for normal usage. Such additional costs shall be billed on the City's monthly invoice for Services.

- Sec. 9. <u>Complete Work without Extra Cost.</u> Except to the extent otherwise specifically stated in this contract, the Contractor shall obtain and provide, without additional cost to the City, all labor, materials, equipment, transportation, facilities, services, permits, and licenses necessary to perform the Work. The Fees for the Services shall be in accordance with the Fees set out in Exhibit A to the contract.
- Sec. 10. Contractor's Billings to City. Compensation. The Contractor shall send invoices to the City on a monthly basis for the amounts to be paid pursuant to this contract. Each invoice shall document, to the reasonable satisfaction of the City: number of billable services provided by KUBRA as multiplied by appropriate charge in Exhibit A. The City will verify completion of all such charges as satisfactory to the City. If any charge is not considered satisfactorily completed, the City shall immediately contact the Contractor and specify any deficiencies and what the City's expectations are for remediation. Within twenty days after the City receives an invoice, the City shall send the Contractor a check in payment for all undisputed amounts contained in the invoice and any undisputed amounts that remain unpaid after thirty days will be considered a Delinquent Balance. A Delinquent Balance shall be payable with interest calculated at eighteen percent (18%) per annum (one and one-half percent (1.5%) per month or part thereof) from the date of the invoice until the date payment is received by Contractor. In the event of a Delinquent Balance, Contractor is entitled to cease providing the Services until such time as the Delinquent Balance and any interest accrued thereon is paid in full, and such a stoppage by Contractor shall not be considered a breach by Contractor under this Agreement.
- Sec. 11. <u>Prompt Payment to Subcontractors</u>. (a) Within 7 days of receipt by the Contractor of each payment from the City under this contract, the Contractor shall pay all Subcontractors (which term includes subconsultants and suppliers) based on work completed or service provided under the subcontract. Should any payment to the Subcontractor be delayed by more than 7 days after receipt of payment by the Contractor from the City under this contract, the Contractor shall pay the Subcontractor interest, beginning on the 8th day, at the rate of 1% per month or fraction thereof on such unpaid balance as may be due. By appropriate litigation, Subcontractors shall have the right to enforce this subsection (a) directly against the Contractor, but not against the City of Durham.
- (b) If the individual assigned to administer this contract for the City (in this section, titled "Prompt Payment to Subcontractors," he or she will be referred to as the "Project Manager") determines that it is appropriate to enforce subsection (a) in this manner, the City may withhold from progress or final payments to the Contractor the sums estimated by the Project Manager to be
 - (i) the amount of interest due to the Subcontractor under subsection (a), and/or
 - (ii) the amounts past-due under subsection (a) to the Subcontractor but not exceeding 5% of the payment(s) due from the City to the Contractor.

This subsection (b) does not limit any other rights to withhold payments that the City may have.

- (c) Nothing in this section (titled "Prompt Payment to Subcontractors") shall prevent the Contractor at the time of invoicing, application, and certification to the City from withholding invoicing, application, and certification to the City for payment to the Subcontractor for unsatisfactory job progress; defective goods, services, or construction not remedied; disputed work; third-party claims filed or reasonable evidence that such a claim will be filed; failure of the subcontractor to make timely payments for labor, equipment, and materials; damage to the Contractor or another subcontractor; reasonable evidence that the subcontract cannot be completed for the unpaid balance of the subcontract sum; or a reasonable amount for retainage not to exceed 10%.
 - (d) The Project Manager may require, as a prerequisite to making progress or final payments, that

the Contractor provide statements from any Subcontractors designated by the Project Manager regarding the status of their accounts with the Contractor. The statements shall be in such format as the Project Manager reasonably requires, including notarization if so specified.

Sec. 12. <u>Insurance</u>. Contractor shall provide documentation of insurance coverage for not less than the following:

Commercial General Liability, covering:

- Premises/operations
- Products/completed operations (two years minimum, from project completion)
- Broad form property damage
- Contractual liability
- Independent contractors, if any are used in the performance of this contract
- City of Durham must be named additional insured.
- Combined single limit not less than \$1,000,000 per occurrence, with an annual aggregate on not less than \$2,000,000.

Commercial Auto Liability, covering:

- Symbol 1, all vehicles
- Combined single limit of \$1,000,000
- City of Durham must be named additional insured

Professional Liability or Errors and Omissions, covering:

- Covering claims arising out of professional advisement / consultation services performed in connection with this contract
- Self-insured retentions/deductibles in excess of \$25,000 must be approved by the City Finance Director
- Combined single limit not less than \$1,000,000 per occurrence;

Workers' Compensation Insurance, covering:

- Statutory benefits;
- Covering employees; covering owners partners, officers, and relatives (who work on this contract) (this must be stated on the certificate)
- Employers' liability, \$1,000,000
- Waiver of subrogation in favor of the City of Durham

Fidelity/Crime Insurance

General Internet Crime Liability/Cyber – Liability Covering claims associated with e-business and Internet

Insurance shall be provided by:

- Companies authorized to do business in the State of North Carolina
- Companies with Best rating of A-, VII or better.

Insurance shall be evidenced by a certificate:

- Providing notice to the City of not less than 10 days prior to cancellation or reduction of coverage
- Certificates shall be addressed to:

City of Durham, North Carolina Attention: Martha Zeigler, Utility Finance Officer 101 City Hall Plaza Durham, NC 27701

Documentation Of Additional Insured Status On General Liability Policies. The Contractor shall provide proof that the City has been named as an additional insured on the Contractor's general liability insurance policies by providing documentation. The documentation required depends on whether the Contractor chooses option 1 or option 2:

Option 1: a specific additional insured endorsement to make the City of Durham, N.C., an additional insured for purposes of this particular contract, or

Option 2: a "blanket additional insured" endorsement to cover all companies (including the City) that require additional insured protection.

If the Contractor chooses Option 1 (the specific endorsement), the required documentation is:

- (a) a certificate of insurance to document the coverage, plus
- (b) an original of the endorsement to effect the additional insured coverage.

If the Contractor chooses Option 2 (the blanket endorsement), the required documentation is:

- (a) a certificate of insurance to document the coverage, plus
- (b) statements by the agent on the certificate of insurance that:
 - (i) the general liability policy includes a blanket additional insured endorsement, and showing the endorsement form number, and
 - (ii) the City of Durham, N. C. is an additional insured.

Sec.13. Performance of Work by City. If the Contractor materially fails to perform the Work in accordance with Exhibit A and any applicable Statement of Work and such failure is not the result of the actions or inactions of the City, the City may, in its discretion, in order to bring the project closer to the schedule, perform or cause to be performed some or all of the Work, and doing so shall not waive any of the City's rights and remedies. Before doing so, the City shall give the Contractor thirty (30) days advance notice of its intention and allow the Contractor to bring the work back into line with the requirements of Exhibit A and the applicable Statement of Work. The Contractor shall reimburse the City for any reasonable additional costs incurred by the City in exercising its right to perform or cause to be performed some or all of the Work pursuant to this section.

Sec. 14. Exhibits. The following exhibits are made a part of this contract:

Exhibit A Services and Fees containing 6 pages.

Exhibit B Project Plan and Service Levels 5 pages.

In case of conflict between an exhibit and the text of this contract excluding the exhibit, the text of this contract shall control.

Sec. 15. Notice. (a) All notices and other communications required or permitted by this contract shall be in writing and shall be given either by personal delivery, fax, UPS, Federal Express, or certified United States mail, return receipt requested, addressed as follows. The parties are requested to send a copy by email.

To the City:

Martha Zeigler Department of Water Management City of Durham 101 City Hall Plaza, Suite 1500 Durham, NC 27701-3329 The fax number is (919)560-4479. Email: martha.zeigler@durhamnc.gov

To the Contractor:

Rick Watkin President & CEO KUBRA Data Transfer Ltd. 5050 Tomken Rd. Mississauga, ON L4W 5B1 The fax number is (905) 624-2886.

Email: Rick.Watkin@Kubra.com

(b) <u>Change of Address. Date Notice Deemed Given.</u> A change of address, fax number, or person to receive notice may be made by either party by notice given to the other party. Any notice or other communication under this contract shall be deemed given and sent at the time of actual delivery, if it is personally delivered or sent by fax. If the notice or other communication is sent by United States mail, it shall be deemed given upon the third calendar day following the day on which such notice or other communication is deposited with the United States Postal Service or upon actual delivery, whichever first occurs

Sec. 16 Ownership of Information. Title and all ownership rights in and to the documentation describing or relating to the Services, including, but not limited to, any and all formats, computer programs, specifications and user guides (the "**Documentation**") shall remain at all times solely with Contractor and/or with the respective manufacturer or author of the Documentation. The Services and the Documentation are agreed to be the proprietary, confidential and trade secret information of Contractor and/or, in the case of Documentation, the respective manufacturer or author, whether or not any portion thereof is or may be validly copyrighted or patented. City shall have no right, title or interest in or to the Documentation, whether or not such Documentation has been developed specifically for performance of this Agreement. City shall have the right to make a reasonable number of copies of the Documentation for the sole purpose of accessing and utilizing the Services.

Sec 17 Indemnification of City. (a) To the maximum extent allowed by law, the Contractor shall defend, indemnify, and save harmless Indemnitees from and against all Charges that arise in any manner from, in connection with, or out of this contract as a result of acts or omissions of the Contractor or subcontractors or anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable. In performing its duties under this subsection "a," the Contractor shall at its sole expense defend Indemnitees with legal counsel reasonably acceptable to City. (b) Definitions. As used in subsections "a" above and "c" below -- "Charges" means claims, judgments, costs, damages, losses, demands, liabilities, duties, obligations, fines, penalties, royalties, settlements, and expenses (included without limitation within "Charges" are (1) interest and reasonable attorneys' fees assessed as part of any such item, and (2) amounts for alleged violations of sedimentation pollution, erosion control, pollution, or other environmental laws, regulations, ordinances, rules, or orders -- including but not limited to any such alleged violation that arises out of the handling, transportation, deposit, or delivery of the items that are the subject of this contract). "Indemnitees" means City and its officers, officials, independent contractors, agents, and employees, excluding the Contractor. (c) Other Provisions Separate. Nothing in this section shall affect any warranties in favor of the City that are otherwise provided in or arise out of this contract. This section is in addition to and shall be construed separately from any other indemnification provisions that may be in this contract. (d) Survival. This section shall remain in force despite termination of this contract (whether by expiration of the term or otherwise) and termination of the services of the Contractor under this contract. (e) Limitations of the Contractor's Obligation. Subsection "a" above shall not require the Contractor to indemnify or hold harmless Indemnitees against liability for damages proximately caused by or resulting from the negligence, in whole or in part, of Indemnitees.

Sec. 18 <u>Indemnification of Contractor</u>. City agrees to defend, indemnify, and hold Contractor, its directors, officers, employees, agents, affiliates, suppliers and vendors harmless from all liabilities, claims and expenses arising from third party claims, including without limitation reasonable attorneys' fees, arising from any breach by City of its representations, warranties, covenants or obligations under this Agreement;

Sec. 19. <u>Limit of Liability.</u> Contractor shall not be liable for any indirect, consequential, special, incidental, punitive or other damages of any kind or nature whatsoever, whether claimed by City or any other person, which arise out of the provision of the Services or City's use of or reliance on them, unless such damages are a result of the Contractor's negligence.

City acknowledges and agrees that Contractor's total liability to City, including any obligations to indemnify City in accordance with this Agreement, and the sum of all of City's remedies against Contractor will in all events not exceed, in the aggregate, the amount of Fees paid to Contractor under this Agreement for the six (6) month period preceding the occurrence in respect of which the claim arose.

Sec. 20 <u>Confidentiality and Privacy.</u>
(a) For the purposes of this Section, "Confidential Information" includes:

- 1) non-public financial information concerning either party;
- 2) information about either party's product line (both current and planned), research, development, customer data, and pricing and marketing plans, unless and until publicly announced;
- 3) customer's billing information;
- 4) any information designated as confidential in writing at or prior to disclosure; and
- 5) any information otherwise disclosed in a manner consistent with its confidential nature.
- 6) For the purposes of this Section, "Confidential Information" specifically excludes information that:
- 7) has become publicly known without breach of this Agreement or any other confidentiality obligation by the receiving party;
- 8) has been given to the receiving party by a third party with a legal right to so disclose;
- 9) was known to the receiving party at the time of disclosure as evidenced by its written records;
- 10) was independently developed by the receiving party; or
- 11) is required to be disclosed by applicable law.

Each party agrees to use good faith efforts, and at least the same care that it uses to protect its own Confidential Information of like importance, to prevent unauthorized dissemination or disclosure of the other party's Confidential Information both during and after the Term of this contract. In addition, each party shall use the other party's Confidential Information solely as necessary for the performance of this contract.

- **(b) Request by Public for Access to Record.** When any person requests the City to provide access to a record designated as a trade secret in accordance with subsection (a) above, the City may: (1) decline the request for access;
- (2) notify the Contractor of the request and that the City has provided, or intends to provide, the person access to the record because applicable law requires that the access be granted; or
- (3) notify the Contractor of the request and that the City intends to decline the request.

Before declining the request, the City may require the Contractor to give further assurances so that the City can be certain that the Contractor will comply with subsection (c) below.

(c) Defense of City. If the City declines the request for access to a record designated as trade secrets in accordance with subsection (b), then, in consideration of the promises in this section the Contractor agrees that it shall defend, indemnify, and save harmless Indemnitees from and against all Charges that arise in any manner from, in connection with, or out of the City's non-disclosure of the records. In providing that defense, the Contractor shall at its sole expense defend Indemnitees with legal counsel. The legal counsel shall be limited to attorneys reasonably acceptable to the City Attorney. Definitions. As used in this subsection (c), "Charges" means claims, judgments, costs, damages, losses, demands, liabilities, fines, penalties, settlements, expenses, attorneys' fees, and interest. Indemnitees" means the City, and officers, officials, independent contractors, agents, and employees, of the City. "Indemnitees" does not include the Contractor. The City may require the Contractor to provide proof of the Contractor's ability to pay the amounts that may reasonably be expected to become its monetary obligations pursuant to this section. If the Contractor fails to provide that proof in a timely manner, the City shall not be required to keep confidential the records whose non-disclosure gives rise to the potential monetary obligation. Nothing in this agreement shall require the City to require any person (including the City itself) to be placed in substantial risk of imprisonment, of being found by a court to be in contempt, or of being in violation of a court order. This subsection (c) is separate from and is to be construed separately from any other indemnification and warranty provisions in the contract between the City and the Contractor.

- Sec 21. Force Majeure Except as otherwise expressly provided in this contract, neither Contractor nor City shall be responsible for delays or failures in performance resulting from acts beyond the reasonable control of either party. Such acts shall include but not be limited to acts of God, third party strikes or lock-outs, riots, acts of war, acts of terrorism, epidemics, governmental regulations imposed after the fact, fire, earthquakes, floods or other disasters. The dates and times for performance (other than for the payment of monies from City to Contractor payable under this contract) shall be postponed automatically to the extent and for the period of time that Contractor or City, as the case may be, is prevented from performing its obligations hereunder by reason of the above-mentioned causes.
- Sec 22. Cloud Computing Vendor Checklist. The Contractor agrees that it will maintain equivalent standards for the items identified in section 8 of the RFP the Cloud Computing Vendor checklist and will also maintain equivalent standards for Network Monitoring, Security and Identity Theft Prevention and Disaster Recovery as identified in the RFP response, with those provisions incorporated by reference into this contract as if fully set forth herein.

Sec. 23 Miscellaneous

- (a) Choice of Law and Forum; Service of Process. (i) This contract shall be deemed made in Durham County, North Carolina. This contract shall be governed by and construed in accordance with the law of North Carolina. The exclusive forum and venue for all actions arising out of this contract shall be the North Carolina General Court of Justice, in Durham County. Such actions shall neither be commenced in nor removed to federal court. This subsection (a) shall not apply to subsequent actions to enforce a judgment entered in actions heard pursuant to this subsection. (ii) If the Contractor is not a natural person (for instance, the Contractor is a corporation or limited liability company), this subsection (ii) applies. "Agent for Service of Process" means every person now or hereafter appointed by the Contractor to be served or to accept service of process in any State of the United States. Without excluding any other method of service authorized by law, the Contractor agrees that every Agent for Service of Process is designated as its non-exclusive agent for service of process, summons, and complaint. The Contractor will instruct each Agent for Service of Process that after such agent receives the process, summons, or complaint, such agent shall promptly send it to the Contractor. This subsection (ii) does not apply while the Contractor maintains a registered agent in North Carolina with the office of the N. C. Secretary of State and such registered agent can be found with due diligence at the registered office.
- (b) <u>Waiver</u>. No action or failure to act by the City shall constitute a waiver of any of its rights or remedies that arise out of this contract, nor shall such action or failure to act constitute approval of or acquiescence in a breach thereunder, except as may be specifically agreed in writing.
- (c) <u>Performance of Government Functions</u>. Nothing contained in this contract shall be deemed or construed so as to in any way estop, limit, or impair the City from exercising or performing any regulatory, policing, legislative, governmental, or other powers or functions.
- (d) <u>Severability</u>. If any provision of this contract shall be unenforceable, the remainder of this contract shall be enforceable to the extent permitted by law.
- (e) Assignment. Successors and Assigns. Without the City's written consent, the Contractor shall not assign (which includes to delegate) any of its rights (including the right to payment) or duties that arise out of this contract. The City Manager may consent to an assignment without action by the City Council. Unless the City otherwise agrees in writing, the Contractor and all assignees shall be subject to all of the City's defenses and shall be liable for all of the Contractor's duties that arise out of this contract and all of the City's claims that arise out of this contract. Without granting the Contractor the right to assign, it is agreed that the duties of the Contractor that arise out of this contract shall be binding upon it and its heirs, personal representatives, successors, and assigns. Notwithstanding anything else contained herein, Contractor shall have the right to assign this contract or any rights hereunder without the consent of City, in the event of a merger, sale of assets or business or other transfer of control by operation of law or otherwise, provided that the assignee shall assume all obligations and rights hereunder.
- (f) <u>Compliance with Law</u>. In performing all of the Work, the Contractor shall comply with all applicable law.
- (g) Notice of City Policy. THE CITY OPPOSES DISCRIMINATION ON THE BASIS OF RACE AND SEX AND URGES ALL OF ITS CONTRACTORS TO PROVIDE A FAIR OPPORTUNITY FOR MINORITIES AND WOMEN TO PARTICIPATE IN THEIR WORK FORCE AND AS SUBCONTRACTORS AND VENDORS UNDER CITY CONTRACTS.
 - (h) EEO Provisions. During the performance of this Contract the Contractor agrees as follows: (1)

The Contractor shall not discriminate against any employee or applicant for employment because of race, color, religion, sex, national origin, political affiliation or belief, age, or handicap. The Contractor shall take affirmative action to insure that applicants are employed and that employees are treated equally during employment, without regard to race, color, religion, sex, national origin, political affiliation or belief, age, or handicap. Such action shall include but not be limited to the following: employment, upgrading, demotion, transfer, recruitment or advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The Contractor shall post in conspicuous places, available to employees and applicants for employment, notices setting forth these EEO provisions. (2) The Contractor shall in all solicitations or advertisement for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, national origin, political affiliation or belief, age, or handicap. (3) The Contractor shall send a copy of the EEO provisions to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding. (4) In the event of the Contractor's noncompliance with these EEO provisions, the City may cancel, terminate, or suspend this contract, in whole or in part, and the City may declare the Contractor ineligible for further City contracts. (5) Unless exempted by the City Council of the City of Durham, the Contractor shall include these EEO provisions in every purchase order for goods to be used in performing this contract and in every subcontract related to this contract so that these EEO provisions will be binding upon such subcontractors and vendors.

- (i) <u>SDBE</u>. The Contractor shall comply with all applicable provisions of Article III of Chapter 18 of the Durham City Code (Equal Business Opportunities Ordinance), as amended from time to time. The failure of the Contractor to comply with that article shall be a material breach of contract which may result in the rescission or termination of this contract and/or other appropriate remedies in accordance with the provisions of that article, this contract, and State law. The Participation Plan submitted in accordance with that article is binding on the Contractor. Section 18-59(f) of that article provides, in part, "If the City Manager determines that the Contractor has failed to comply with the provisions of the Contract, the City Manager shall notify the Contractor in writing of the deficiencies. The Contractor shall have 14 days, or such time as specified in the Contract, to cure the deficiencies or establish that there are no deficiencies." It is stipulated and agreed that those two quoted sentences apply only to the Contractor's alleged violations of its obligations under Article III of Chapter 18 and not to the Contractor's alleged violations of other obligations.
- (j) No Third Party Rights Created. This contract is intended for the benefit of the City and the Contractor and not any other person.
- (k) Principles of Interpretation and Definitions. (1) The singular includes the plural and the plural the singular. The pronouns "it" and "its" include the masculine and feminine. References to statutes or regulations include all statutory or regulatory provisions consolidating, amending, or replacing the statute or regulation. References to contracts and agreements shall be deemed to include all amendments to them. The words "include," "including," etc. mean include, including, etc. without limitation. (2) References to a "Section" or "section" shall mean a section of this contract. (3) "Contract" and "Agreement," whether or not capitalized, refer to this instrument. (4) "Duties" includes obligations. (5) The word "person" includes natural persons, firms, companies, associations, partnerships, trusts, corporations, governmental agencies and units, and other legal entities. (6) The word "shall" is mandatory. (7) The word "day" means calendar day. (8) The word "Work" is defined in Section 2. (9) A definition in this contract will not apply to the extent the context requires otherwise.
- (*I*) <u>Modifications</u>. <u>Entire Agreement</u>. A modification of this contract is not valid unless signed by both parties and otherwise in accordance with requirements of law. Further, a modification is not enforceable against the City unless it is signed by the City Manager, a deputy or assistant City Manager, or, in limited circumstances, a City department director. This contract contains the entire agreement between the parties pertaining to the subject matter of this contract. With respect to that subject matter, there are no promises, agreements, conditions, inducements, warranties, or understandings, written or oral, expressed or implied, between the parties, other than as set forth or referenced in this contract.
- (m) <u>City's Manager's Authority.</u> To the extent, if any, the City has the power to suspend or terminate this contract or the Contractor's services under this contract, that power may be exercised by City Manager or a deputy or assistant City Manager without City Council action.
- Sec. 23 <u>Termination for Convenience ("TFC")</u>. (a) *Procedure*. Without limiting any party's right to terminate for breach, the parties agree that the City may subject to the payment of a Termination Fee as set out in section 5, without cause, and in its discretion, terminate this contract for convenience by giving

the Contractor written notice that refers to this section. TFC shall be effective at the time indicated in the notice. (b) *Obligations*. Upon TFC, all obligations that are still executory on both sides are discharged except that any right based on prior breach or performance survives, and the indemnification provisions, Termination Fee provisions and the section of this contract titled Trade Secrets and Confidentiality, if any, shall remain in force. At the time of TFC or as soon afterwards as is practical, the Contractor shall give the City all Work, including partly completed Work. In case of TFC, the Contractor shall follow the City's instructions as to which subcontracts to terminate. (c) *Payment*. The City shall pay the Contractor an equitable amount for the costs and charges that accrue because of the City's decisions with respect to the subcontracts. Within 20 days after TFC, the City shall pay the Contractor a Termination Fee as set out in section 5 and shall pay the Contractor for all work performed except to the extent previously paid for.

IN WITNESS WHEREOF, the City and the Contractor have caused this contract to be executed under seal themselves or by their respective duly authorized agents or officers as of the date set forth in the first paragraph.

ATTEST:	
Chief Financial Officer (SEAL)	By: President & CEO
State ofCORPORATION County of	ACKNOWLEDGMENT BY
I, a notary public in and for the aforesa before me this day and stated that he o corporation, and that by authority duly the City of Durham was signed in its n	aid county and state, certify that Lida Sadrazodi personally appeared r she is Chief Financial Officer of KUBRA Data Transfer Ltd., a given and as the act of the corporation, the foregoing contract_with ame by its President & CEO, whose name is Rick Watkin, sealed him/herself as its said Chief Financial Officer. This the day
My commission expires:	Notary Public

Exhibit A

Services and Fees

IVR AND ELECTRONIC BILL PRESENTMENT AND PAYMENT

The following software modules, and customization to provide functionality in the City of Durham context fulfilling the requirements of the RFP as outlined in Sections 4 and 5 of the response, shall be provided under this contract:

i-doxs Platform:

DoxsDirectTM [Data receipt, extraction/parsing, composition, indexing, release]

Virtual RepositoryTM [Document archival/retrieval, hosting, technical support, system infrastructure]

User ConsoleTM [Customer management, document management, customer support]

Admin ConsoleTM [System configuration, monitoring, user management, administration, reporting]

Functional Modules:

i-DirectTM Module [Enrollment, presentment, account/process management, Push E-mail, Analytics] i-PayTM Module [Electronic payment scheduling, warehousing, management and settlement]

i-MarketTM Module [On-site Targeted marketing and customer service messaging] i-MessageTM Module [Interactive Outbound Messaging – Phone, E-mail, text]

i-Mobile ™ Module [SMS, Mobile Browser and Mobile Apps]

Further description of modules and services: i-doxs Platform

Services include:

- Data receipt & routing Receipt of City's core data extract billing files in a flat file format from City's billing system via Internet FTP or SFTP. After a series of validation, balance acknowledgement/reconciliation and quality control applications the data files are routed to the parsing and extraction engine.
- Data extraction & parsing Data extraction and parsing tools split, parse and route the identified data fields into a relational database for further processing and eventual document composition. PDF/PNG presentment of source content via a Web browser.
- Composition & Presentment Upon a request from an authorized internal user, data elements along with the
 associated document templates are mapped to PNG pages utilizing a robust set of APIs and presented to the
 Customer in the form of a dynamic web page.
- Storage & Hosting Storage and archival of all documents loaded within our redundant and secure data centers.
 Support of up to 8 search criteria for internal access across each document catalog or type.
- Administration Access to the Admin and User Consoles for enterprise tracking, management, and support tools.

Notes:

Transactional fee is applied per image composed and stored within the cloud based repository. An image is defined as one page regardless of print or electronic presentment. For example, a two-paged document or one-paged document printed with two impressions (both sides) would be 2 images, and incur two transactional fee charges.

i-Direct Module

Services include:

- Enrollment Processing Support of a customized enrollment, validation, activation and de-activation program on a biller-direct site. KUBRA standard Single Sign On (SSO) support.
- Composition and Presentment Validation, composition and dynamic rendition of legacy Bill data files into an
 interactive branded summary and detailed electronic formats allowing for the granular presentment, customer selfservice, and online account management support applications upon request from the Customer.
- Summary register supports an actionable summary register (sortable fields with bill date, amount due, account number, etc) with options to view, pay, download, and get current balance information with links to payment details, filed bills, profile information, and historical payments.
- Decision Support Display of data in multiple formats with options for downloads and navigation on-demand
- Notification e-mail notification/reminders of e-bills availability, forgotten passwords, and new enrollments
- Self-service capture and routing of on-line customer inquires/issues
- User Interface Design support of a customized User Interface with regards to framing, navigation, and all associated cosmetic elements

Notes:

- View fee is only levied towards bills viewed by outside Customers. Internal employees can access all bills an
 unlimited number of times with no presentment fees.
- View and transaction fees are only applied once. Bill can be viewed an unlimited number of times for the one fee.
- Includes all noted functionality referenced in the service fee section,
- View fee is applied irrelevant if the end customer is viewing on a mobile browser or a traditional desktop browser

i-Pay Module

Services include:

- Real-time payment enrollment and validation for ACH, credit card, debit card and ATM PIN-less Debit payment accounts
- The capture and construction of consolidated, recurring, one-time [Internet/IVR/CSR assisted], future and e-bill integrated payment instruction file creation and delivery.
- Warehousing of payment accounts, profiles, preferences, and payment transactional history
- Support of a payment scheduling interface [one-time, recurring variable, recurring fixed] and a payment profile
 and history interface with varying levels of detail.
- Delivery of the payment instruction files to the noted ACH originators and credit/debit card processors for settlement
- Capture and processing of the remittance advice from the processors for A/R posting and reconciliation
- Integrated reporting and management tools
- Warehousing and display of transactional payment history, forecasting data and payment profile information in the form of reports and online records.
- EFT engine supports the processing of payment files and warehousing of payment profiles along with management tools for new users.

Notes:

- No charge for enrollments nor for email notifications.
- Payment charges are applied per payment. KUBRA's service includes gateway processing fees and direct connections to ODFI's
- Credit card authorization, settlement and interchange fees are separate and applied directly by the acquirer. Note KUBRA can provide optional acquiring services and pricing.
- Return fees are applied to all returns (i.e. invalid account number, NSF, NOC, etc for ACH) and are levied directly by the ACH originator to the Biller.
- The i-Pay Module supports a non-convenience fee or Biller-Fund payment model..
- EFT Application supports legacy EFT processing and support for existing and net new EFT customers
- Notification of Changed [NOC] processing is available based on your preferred financial institution [ODFI]
- The payment fee is applied irrelevant if the payment is made on the website, via e-mail, or a mobile device
- English and Spanish language options will be supported

i-Market Module

Includes:

- On-site City marketing tools across e-inserts, pop-up ads, e-mails, on-site messaging, and banner ads
- No seat or user restrictions
- No transactional fees or monthly maintenance fees

i-Message Module

Services include:

- Campaign manager application for set up, management, and reporting on outbound campaigns.
- Support for the receipt of pre-defined files for email with corresponding account information.
- Support for building email templates for delivery.
- E-mail deliverability services along with traditional/text time of day delivery preferences and re-delivery options.
- Comprehensive reporting and monitoring tools.

Adoption Marketing Services

Contractor has developed a number of communication materials designed to drive consumer adoption to assist in the promotion of your new e-payment site. This program of materials consists of several different formats allowing you to choose the most effective communication method for your unique brand and objectives. They also include a variety of diverse, creative executions to choose from, offering you the flexibility to demographically target specific audience segments. These materials and those developed by Contractor during the contract term shall be offered to the City free of charge.

Adoption Marketing Tools

Contractor's adoption marketing consultant will assist the City in creating effective, proven programs that will meet your objective to increase adoption and will also support the City's leadership role in environmental issues by encouraging electronic statements over paper. Creating marketing campaigns through the use of dynamic banner ads and email messages branded for each of the City's payment functions is a standard feature within Contractor's product offering. This online tool will also allow the City to market to specific segments of its customer pool based upon certain criteria such as City, State, Zip Code, or account number grouping.

Training

KUBRA will provide full training to the City's staff through its unique "Train the Trainer" certified process. This training program will be provided at the City's preferred location in a "Train the Trainer" format which is typically completed in one day. Training is scheduled in the City's KUBRA customized project plan, at a mutually agreed upon date prior to the anticipated Go Live date. The content of the one day course is the end User / Customer web interface and the web based CSR / Admin interface, consisting of Document Manager, Payment Manager, Report Manager, Release Manager and Notification Manager. A qualified instructor from KUBRA, with specific knowledge of the City's configuration, will travel to Durham to perform the training.

Implementation Fees

Implementation Fee Summary	
i-Pay Module	\$10,000
i-Message Module	\$3,500
Integration with Munis platform (optional)	\$16,500

i-Mobile Module

Upfront Fees / Profile	
Upfront Fee	
Mobile App [Applied® OS]	\$5,000
Mobile Browser [Android®/Apple® OS]	\$5,000
SMS/Text Messaging	\$5,000

Implementation Fees include:

- Project Management
- Business Requirements Gathering
- Statement of Work Development
- Programming
- System Testing
- User Training
- Customer training does not include trainer travel and lodging expense. Airfare reimbursed shall be coach and travel expenses reimbursed at IRS per diem rates for Durham, NC.
- Successful integration between the IVR and Munis software (if the optional \$16,500 fee is paid)

The implementation fees shall be paid after all the services in the above list have been provided by Contractor to City, and after the City has accepted the work, including implementation of the modules, including their programming or customization.

Transactional Fees

Module Overview:

i-PayTM Module [Electronic payment scheduling, warehousing, management and settlement] i-DirectTM Module i-MessageTM Module i-MobileTM Module [Enrollment, presentment, account/process management, Push E-mail, Analytics]

[Interactive Outbound Messaging – Phone, E-mail, text]

[SMS, Mobile Browser and Mobile Apps]

i-Pay Module

Transactional Fee Summary	
IVR Payment	\$0.25
Web Payment	\$0.10
Fee Definitions	
IVR Payment	Applied per payment settled
Web Payment	Applied per payment settled

i-DirectTM Module

Transactional Fee Summary	
i-doxs Platform / load/Storage	\$0.005
i-Direct / BD Presentment [Biller	\$0.08
Direct/eBill]	
i-Direct / Secure E-mail	\$0.10
i-Direct / Notification Manager for	Included
Email	
Fee Definitions	
i-doxs Platform / load/Storage	Applied per impression stored for 30 months
i-Direct / BD Presentment [Biller Direct/eBill]	Applied per original view by external customer. Presentment at a traditional website (Biller Direct)
i-Direct / Secure E-mail	Applied per email sent out regardless of image count

i-Message Module

Transactional Fee Summary	
Voice	\$0.05
SMS	\$0.05
Email*	\$0.02
Fee Definitions	
Voice	Applied per outbound
	Voice Call [not per minute]
SMS	Applied per SMS message
E-mail*	Applied per e-mail

^{*} Fees are not applicable to system-generated emails, including but not limited to Payment Confirmations, and Declined Payment Notifications, which are provided free of charge.

- Presentment and Payment fees are noted in the i-Direct and i-Pay model section of the contract [common across all channels]
- SMS/TEXT messaging: **\$0.05/per SMS**

Services include:

- The Mobile Browser solution supports integration with the traditional Biller-direct site [SSO] enrolled one-time and recurring payments, bill viewing, and payment history review. Initial enrollment and set-up of payment/customer accounts needs to be done at the traditional Biller-direct site [Traditional browser]. Mobile Brower supports the Android® and Apple® mobile browser platforms.
- Mobile app supports all functions with the Biller-direct site for the Apple® mobile app platform. KUBRA will develop a Mobile App for the Apple devices that will be available within the App Store.
- SMS/Text messaging includes the two-way delivery of summary billing data and the
 collection of payment across all major carriers. Customers are required to enroll
 initially at the Biller-direct site and establish all their profile information before using
 the SMS solution

Notes:

- Presentment and payment fees are consistent across e-mail, traditional browser, mobile browser, and mobile app delivery channels
- There is no presentment fee applied for summary delivery of content delivered via a SMS/Text. Only fee is the text charge and the existing payment fee [same fee for all other channels] if they pay via this device.

Exhibit B Project Plan and Service Levels

General:

Contractor shall provide reports of its performance against the Service Levels on a monthly basis. Service Levels shall be applicable and enforceable 90 days after the Production-Ready Date as specified in the mutually agreed upon Project Plan described below.

Contractor will use commercially reasonable efforts to provide the Services in accordance with the performance standards ("Service Levels") set forth in the Service Level Schedule, below in this Exhibit C. Performance at or above a Service Level shall constitute satisfactory performance by Contractor. In the event that, at any time, a monthly Service Level report shows any material failure by Contractor to meet any of the Service Levels, Contractor shall: (i) within 30 days after the date of delivery of such report, deliver to Client a remedial plan showing in reasonable specificity and detail (A) Contractor's findings regarding the causes for such failure to meet Service Levels and (B) a remedial plan of actions reasonably designed to eliminate, prevent or reduce the future likelihood of recurrence of such causes; and (ii) diligently proceed to carry out such plan. Except for Client's right to terminate for material breach, the foregoing shall constitute the sole and complete remedy for Client with respect to failures by Contractor to meet Service Levels.

Timeliness of Implementation

The implementation time line starts from the date of contract signing (Effective Date) and is primarily based on the number of print streams to be parsed, the number of templates to be created, as well as the number of non-standard features required. Once the Client implementation documentation is completed, the number of print streams is known, and the number of bill templates is known, then Contractor will calculate how long the implementation will take. Contractor will present a draft project plan during the kick-off meeting and Client will then have the opportunity to determine if it will meet the time estimates Contractor has identified for the Client's tasks. An inability to agree upon a mutually agreeable project plan shall constitute a material breach under section 4 (c) of this contract. Once both the Client and Contractor have agreed on the project plan, every effort on both parties part must be made to meet this time line. Potential delays must be identified as soon as known, so that both parties can make suitable adjustments to the time line.

If Contractor is the cause of the project's delay, Contractor will make every reasonable effort to resolve the issue (s), including applicable internal escalation procedures, in order to ensure that the issue(s) will be resolved and new completion times will be estimated. If Contractor causes cumulative delays of more than 30 days from the project plan timeline both parties have agreed to that shall constitute a material breach under Section 4 (c) of the contract.

If the Client is the cause of the project's delay, the Client will make every effort to resolve the issue (s). Failure to resolve the issue(s) in a timely manner no longer than 15 business days unless another timeframe is agreed to by the parties, which causes Contractor assets to be idle, will result in the reassignment of said assets to other projects and the Client's project will be moved to the Contractor project queue to be rescheduled as soon as the above mentioned resources become available.

Management Reporting Frequency and Content

Contractor will supply daily, weekly and monthly reporting, as needed, to the Client, accessible via the Admin Console. A complete list of all reports accessible via this application is available in the i-Direct product user guide.

Replacement Systems

In the event that any applicable system or function used by Contractor to provide a Service is replaced during the Term by a comparable system or function, the Service Level shall, to the extent reasonably practicable, be defined during the first 60 days of operation of such replacement system or function, provided that such Service Level shall be established at a level intended to achieve performance at least the

same as or better than performance under the Service Level associated with the replaced system or function.

Storage

Standard retention period for bill images and payment history is 30 months. Historical bill images and payment history may be loaded into the Service at the election of Client; such election will be noted in the Services Fee Schedule, if applicable. Purging of Client data, beyond the selected retention period described in the Services Fee Schedule, will be at the election of Contractor. Contractor is not the system of record and the Client has the obligation to retain customer data on a permanent basis, or for any other Client need, and agrees that the loss or destruction of any such data will not result in any liability to Contractor.

Additional Storage

Contractor may provide storage services for Client Data beyond the standard period included in the Services, at the election of Client, which will be invoiced at the then-current Additional Storage Fee rate and described in the Services Fee Schedule.

Account Volume Growth

Batch windows and service levels are based on current account volumes as of the Commencement Date. Batch windows and service levels may be adjusted by Contractor in consultation with Client should account volumes exceed 20% growth in a given month.

Commitment to Data Security

Contractor will keep its security practices current by performing independent third party audits. Requests for audit results will be made through the Team Leader during the implementation process and to the assigned Project leader once the system is in full production.

Commitment to Continuous Application and Technology Upgrades

Contractor will upgrade systems and application technology regularly in order to provide the most efficient servicing for our Clients. Planned system upgrades will be reported to the Client via an e-mail notice. Upon giving reasonable advance notice to Client, Contractor at its expense may make any modifications, changes, adjustments or enhancements to the Services, which it considers being suitable or which are required by law or governmental regulation.

Documentation of Changes

Any additions or modifications to Service Levels shall be documented in a written amendment to the Agreement

Client Support:

Support Hours

Post Production, Contractor will provide client support weekdays 8:00 am ET to 8:00 pm ET, excluding holidays. Client support required at another time will be based upon the severity of the problem. Contact will be made in accordance with the support defined below.

Telephone support services, available Monday to Friday 8:00 am ET to 8:00 pm ET excluding holidays, will include assistance related to routine questions regarding use of the i-doxs Suite system (i-doxs Suite), assistance in identifying and verifying the causes of suspected errors or malfunctions in the i-doxs Suite system, advice on detours for identified errors or malfunctions, where reasonably available and correction of reproducible errors of the i-doxs Suite system that cause the applicable i-doxs Suite system to deviate materially from the applicable documentation.

After Hours Support

Contractor will provide support outside of regular business hours as needed. Although your dedicated support team will be unavailable, general support will still be available for any Production related issue. With that in mind please attempt to make solution specific requests for changes during business hours and use after hours support for service interruptions and issues.

On-site Support

On-site services will be provided at the Client's reasonable request. Contractor shall charge Client for such on-site services at Contractor's then-current rates, plus reasonable travel costs and other out-of-pocket expenses directly incurred in performing such services, provided Client has agreed to pay for on-site services in advance. However, Client shall have no obligation to pay for services rendered as a result of a failure of the Contractor solution to satisfy the Service Level Agreement set forth herein, where Contractor determines in its sole discretion, that such services must be performed on-site at Client's premises.

Escalation Procedures

In order to properly track and monitor, all issues must be reported to Contractor Support via the dedicated 800 telephone number and / or to clientsupport@KUBRA.com Client may also elect to escalate an issue directly to your dedicated Client Relationship Manager.

Service Levels:

System Availability

Contractor shall make access available to the Services twenty-four hours per day, seven days per week, less (a) scheduled maintenance; and (b) excusable downtime resulting from events beyond Contractor's reasonable control (the "Availability Period"). Contractor will conduct proactive monitoring of all servers, including monitoring disk space, CPU utilization, memory utilization and critical error messages. Contractor will take commercially reasonable efforts to notify Client in advance of any potential server outages or equipment failures that would prevent Client from using the Services. Contractor will provide support 24 hours per day, 7 days per week, to all servers. Contractor will maintain at least 99.9 percent (99.9%) server availability during the Availability Period, which availability shall be measured monthly and based on a system-wide average. Events that are beyond the control of Contractor, such as web brownouts, consolidator/payment processor unscheduled downtime, and scheduled maintenance are not included

Scheduled Maintenance

Contractor will schedule all routine system maintenance, hardware and software upgrades, and network changes from 2AM ET to 6AM ET each Sunday. The scheduled maintenance window will not apply towards the Availability Period.

Notice for Changes

Contractor will take commercially reasonable efforts to provide 72 hours advance notice for any unscheduled system maintenance.

Response Time

Contractor will take commercially reasonable efforts to maintain an internal response time of 5 seconds or less for all transactions from the time they arrive at the Contractor firewall until they are delivered back to the firewall.

Parsing and Presentment

Upon Contractor's receipt of the document data from Client, Contractor will process and load the customer documents, no later than the time frame mutually agreed to after receipt. All regularly scheduled files received for parsing and presentment will be processed within 24 hours of receipt by Contractor unless otherwise specified and agreed upon with Client. Receipt of the file is identified as the successful completion of the transmission of the file and the relevant return code confirming successful transmission. In the event of exceptionally large, additional, missed, or the reprocessing of files, special arrangements must be made with Contractor client support to determine a mutually agreeable schedule for delivery.

E-mail Delivery

E-mail messages will be made available to applicable customers within eight hours of the event that triggers the message. Events that are beyond the control of Contractor, such as web brownouts and scheduled maintenance, are not included in this time commitment.

Payment Processing and Posting

If Client elects to accept ACH payments, Contractor shall create (a) a daily ACH file to be electronically transmitted to the designated financial institution on each business day (Monday through Friday, excluding Bank holidays), for the total amount of the transactions processed, in accordance with the terms and conditions set forth herein; and (b) a separate Accounts Receivable file that is consistent with the ACH file and (c) that Contractor will post the Accounts Receivable (A/R) file each day on a specified FTP server for Client at a mutually agreed-upon time.

If Client elects to accept Credit / Debit cards, Contractor shall authorize those transactions on a real time basis with the chosen credit card processor and provide a nightly settlement file to the credit card processor for verification. The Credit Card Processor will be responsible for depositing the funds to you designated bank account.

Services Level Schedule:

Excused Performance Problems

Contractor shall not be liable to Client for any failure to meet a Service Level to the extent that such failure is attributable to: (i) a Force Majeure event; or (ii) acts or omissions of Client; or (iii) breaches of the Agreement by Client. The foregoing is referred to herein collectively as an "Excused Performance Problem."

Single Point of Contact

Regardless of whether any failure by Contractor to meet a Service Level is attributable to Contractor or an Excused Performance Problem, and without limitation on Contractor's obligations to address such failure as otherwise specified in this Agreement, Contractor shall provide a single point of contact in the form of a toll-free number to address resolution of such failure and shall act promptly to address the problem causing the failure.

Incident Management:

All incidents that occur and affect Client directly and/or indirectly will be managed to resolution by your Support Team with ongoing communication to Client. Resolution of incidents at Contractor is facilitated through:

- Provider incident management 7 X 24 based on the severity of the issue defined hereto.
- Contractor analysts will track incidents to ensure that they are resolved in a timely manner. Resolution may be in the form of a transfer to the Client's own support service where appropriate.
- Escalation of any incident to Contractor management at any time.
- Communication to all necessary parties as detailed in the contact lists agreed with the Client.
- Classification of the severity level of each incident in accordance with Contractor's Incident Classification Standard
- Integrity and completeness of Incident records.

Incident Classification Standard

Provider shall use all commercially reasonable efforts to respond to incident reports according to the following schedule:

Incident Classification	Action 1	Action 2	Action 3
Severity Level 1	1 hour	1 business day	15 business days
Severity Level 2	1 hour	1 business day	30 business days
Severity Level 3	1 hour	15 business days	45 business days
Severity Level 4	1 hour	45 business days	as appropriate

Incident Classification Definition

	
Severity Level 1	<u>Fatal</u> : Errors preventing all useful work from being done as reasonably
	determined by Client and Contractor.
Severity Level 2	Severe Impact: Errors, which disable major functions from being performed as
	reasonably determined by Client and Contractor.
Severity Level 3	<u>Degraded Operations</u> : Errors disabling only certain nonessential functions as
	reasonably determined by Client and Contractor.
Severity Level 4	Minimal Impact: Minor and cosmetic issues as reasonably determined by Client
	and Contractor.

Action Classification

Action I	Acknowledgement of receipt of reported issue or error
Action 2	Provide patch, workaround, temporary fix and document corrective action
Action 3	Official object code fix, update or major release and/or updated documentation

Incidents are tracked via a work request "ticket" that documents all correspondence through its entire "life cycle". The ticket is also used to collect vital information for the change management logs which detail all issues and the subsequent adjustments and revisions to the solution in question.

Note: Business days are Monday to Friday, excluding U.S. national holidays.